



**MONTGOMERY McCracken**  
ATTORNEYS AT LAW



**YOUNG CONAWAY  
STARGATT & TAYLOR, LLP**  
*Attorneys at Law*

December 4, 2018

Re: In re Maremont Corporation, *et al.*  
Letter in Support of Prepackaged Chapter 11 Plan and Anticipated Bankruptcy Cases  
Anticipated Filing Jurisdiction – United States Bankruptcy Court for the  
District of Delaware

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Dear Holders of Asbestos Personal Injury Claims and their representatives:

Montgomery McCracken Walker & Rhoads, LLP serves as counsel to the ad hoc committee formed to represent the interests of persons who have manifested an asbestos-related injury (the “Pre-Petition ACC”) caused by or allegedly caused by exposure to asbestos products for which Maremont Corporation or its subsidiaries (collectively, the “Prospective Debtors”)<sup>1</sup> have legal responsibility. The Pre-Petition ACC is composed of three asbestos personal injury law firms: Simmons Hanly Conroy, Gori Julian & Associates, P.C., and The Law Offices of Peter Angelos, P.C.

Young Conaway Stargatt & Taylor, LLP serves as counsel to James L. Patton, Jr., the legal representative for future asbestos claimants (the “Pre-Petition FCR”). The role of the Pre-Petition FCR is to represent the interests of persons who are presently unaware of their asbestos-related injuries or who will develop asbestos-related injuries in the future that is the legal responsibility of one or more of the Prospective Debtors.

The Joint Prepackaged Plan of Reorganization of Maremont Corporation and its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy Code (the “Plan”) is the result of extensive pre-petition negotiation among the Pre-Petition ACC, the Pre-Petition FCR, the Prospective Debtors, and other interested parties, including the Prospective Debtors’ parent company, Meritor, Inc. The Plan and related disclosure statement describing such Plan (the “Disclosure Statement”), as well as certain exhibits to the Plan and Disclosure Statement are included as part of this solicitation package for your review.<sup>2</sup> A supplemental solicitation package that will include a copy of the Asbestos Personal Injury Claimant Release, the Asbestos Personal Injury Trust Agreement, the Asbestos Personal Injury Trust Distribution Procedures, and certain information about the Pre-Petition FCR, the Asbestos Personal Injury Trustee and the Asbestos Personal Injury Trust Advisory Committee, as well as the Ballots or Master Ballots to be used to vote on the Plan, will be mailed separately no later than seven (7) days after the date of this letter. **You should not vote on the Plan until you have received and reviewed this supplemental solicitation package in addition to the materials included herewith.**

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<sup>1</sup> The Prospective Debtors are Maremont Corporation, AVM Inc., Maremont Exhaust Products, Inc., and Former Ride Control Operating Company, Inc. (formerly known as ArvinMeritor, Inc., a Delaware corporation).

<sup>2</sup> Terms that are not defined herein shall have the meanings ascribed to such terms in the Plan.

December 4, 2018

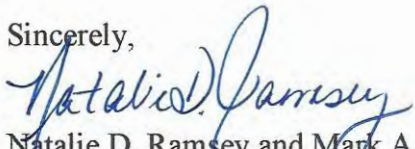
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The Pre-Petition ACC and the Pre-Petition FCR believe that the Plan represents the best possible recovery to all Holders of Asbestos Personal Injury Claims when compared to all reasonably available alternatives, and that acceptance of the Plan is in the best interest of such Holders. **Consequently, the Pre-Petition ACC and the Pre-Petition FCR strongly recommend that you vote to accept the Plan.**

As set forth in the Ballots and Master Ballots and in the voting instructions included therewith, the deadline by which votes must be **received** so as to be counted is **January 18, 2019**. Additional paper copies of these documents may be requested by contacting Donlin, Recano and Company, Inc. as the Claims, Notice and Balloting Agent by email at [DRCVote@donlinrecano.com](mailto:DRCVote@donlinrecano.com) (reference "Maremont Vote" in the subject line) or by telephone at (212) 771-1128. The solicitation package, excluding Ballots and Master Ballots, is also available at the Prospective Debtors' restructuring website: [www.donlinrecano.com/maremont](http://www.donlinrecano.com/maremont).

Please return your Ballot or Master Ballot after you review all of the solicitation materials. Be sure to follow all of the instructions on such Ballot or Master Ballot when you submit your vote.

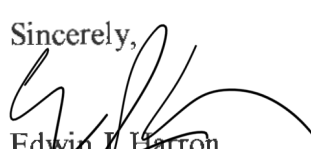
Sincerely,



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Sincerely,



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