

Fill in this information to identify the case:

United States Bankruptcy Court for the:

District of Delaware

(State)

Case number (if known): _____ Chapter 11☐ Check if this is an amended filing

Official Form 201

Voluntary Petition for Non-Individuals Filing for Bankruptcy

04/20

If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and the case number (if known). For more information, a separate document, *Instructions for Bankruptcy Forms for Non-Individuals*, is available

1. Debtor's name PQ Operations, Inc.

2. All other names debtor used in the last 8 years

Include any assumed names, trade names, and *doing business as* names

Le Pain Quotidien

3. Debtor's federal Employer Identification Number (EIN)

27-5459665

4. Debtor's address

Principal place of business

Mailing address, if different from principal place of business

50 Broad Street

Number Street

Number Street

12th FloorNew York, New York 10004

City

State

Zip Code

City

State

Zip Code

Location of principal assets, if different from principal place of business

New York

County

Number Street

City

State

Zip Code

5. Debtor's website (URL)

<https://www.lepainquotidien.com/us/en/>

6. Type of debtor

- ☒ Corporation (including Limited Liability Company (LLC) and Limited Liability Partnership (LLP))
☐ Partnership (excluding LLP)
☐ Other. Specify: _____

7. Describe debtor's business

A. Check one:

- ☐ Health Care Business (as defined in 11 U.S.C. § 101(27A))
- ☐ Single Asset Real Estate (as defined in 11 U.S.C. § 101(51B))
- ☐ Railroad (as defined in 11 U.S.C. § 101(44))
- ☐ Stockbroker (as defined in 11 U.S.C. § 101(53A))
- ☐ Commodity Broker (as defined in 11 U.S.C. § 101(6))
- ☐ Clearing Bank (as defined in 11 U.S.C. § 781(3))
- ☒ None of the above

B. Check all that apply:

- ☐ Tax-exempt entity (as described in 26 U.S.C. § 501)
- ☐ Investment company, including hedge fund or pooled investment vehicle (as defined in 15 U.S.C. § 80a-3)
- ☐ Investment advisor (as defined in 15 U.S.C. § 80b-2(a)(11))

C. NAICS (North American Industry Classification System) 4-digit code that best describes debtor. See <http://www.uscourts.gov/four-digit-national-association-naics-codes>.

7225

8. Under which chapter of the Bankruptcy Code is the debtor filing?

Check one:

- ☐ Chapter 7
- ☐ Chapter 9
- ☒ Chapter 11. Check all that apply:

A debtor who is a "small business debtor" must check the first sub-box. A debtor as defined in § 1182(1) who elects to proceed under subchapter V of chapter 11 (whether or not the debtor is a "small business debtor") must check the second sub-box.

- ☐ The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D), and its aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$2,725,625. If this sub-box is selected, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return or if any of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B).
- ☐ The debtor is a debtor as defined in 11 U.S.C. § 1182(1). Its aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$7,500,000, **and it chooses to proceed under Subchapter V of Chapter 11**. If this sub-box is selected, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return or if any of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B).
- ☐ A plan is being filed with this petition.
- ☐ Acceptances of the plan were solicited prepetition from one or more classes of creditors, in accordance with 11 U.S.C. § 1126(b).
- ☐ The debtor is required to file periodic reports (for example, 10K and 10Q) with the Securities and Exchange Commission according to § 13 or 15(d) of the Securities Exchange Act of 1934. File the *Attachment to Voluntary Petition for Non-Individuals Filing for Bankruptcy under Chapter 11* (Official Form 201A) with this form.
- ☐ The debtor is a shell company as defined in the Securities Exchange Act of 1934 Rule 12b-2.

☐ Chapter 12

9. Were prior bankruptcy cases filed by or against the debtor within the last 8 years?

☒ No

☐ Yes. District _____ When _____ Case number _____
MM / DD / YYYY

District _____ When _____ Case number _____
MM / DD / YYYY

If more than 2 cases, attach a separate list.

10. Are any bankruptcy cases pending or being filed by a business partner or an affiliate of the debtor?

☐ No

☒ Yes. Debtor See Schedule 1 Relationship Affiliate

District Delaware When Date hereof
MM / DD / YYYY

Case number, if known _____

List all cases. If more than 1, attach a separate list.

11. Why is the case filed in this district?*Check all that apply:*

- ☒ Debtor has had its domicile, principal place of business, or principal assets in this district for 180 days immediately preceding the date of this petition or for a longer part of such 180 days than in any other district.
- ☒ A bankruptcy case concerning debtor's affiliate, general partner, or partnership is pending in this district.

12. Does the debtor own or have possession of any real property or personal property that needs immediate attention?☒ No☐ Yes. Answer below for each property that needs immediate attention. Attach additional sheets if needed.**Why does the property need immediate attention?** (Check all that apply.)☐ It poses or is alleged to pose a threat of imminent and identifiable hazard to public health or safety.

What is the hazard? _____

☐ It needs to be physically secured or protected from the weather.☐ It includes perishable goods or assets that could quickly deteriorate or lose value without attention (for example, livestock, seasonal goods, meat, dairy, produce, or securities-related assets or other options).☐ Other _____**Where is the property?** _____

Number Street

City

State

ZIP Code

Is the property insured?☐ No☐ Yes. Insurance agency _____

Contact name _____

Phone _____

Statistical and administrative information**13. Debtor's estimation of available funds***Check one:*

- ☒ Funds will be available for distribution to unsecured creditors.
- ☐ After any administrative expenses are paid, no funds will be available for distribution to unsecured creditors.

14. Estimated number of creditors☐ 1-49☒ 1,000-5,000☐ 25,001-50,000☐ 50-99☐ 5,001-10,000☐ 50,001-100,000☐ 100-199☐ 10,001-25,000☐ More than 100,000☐ 200-999

*Consolidated for all Debtors

15. Estimated assets☐ \$0-\$50,000☐ \$1,000,001-\$10 million☐ \$500,000,001-\$1 billion☐ \$50,001-\$100,000☐ \$10,000,001-\$50 million☐ \$1,000,000,001-\$10 billion☐ \$100,001-\$500,000☐ \$50,000,001-\$100 million☐ \$10,000,000,001-\$50 billion☐ \$500,001-\$1 million☒ \$100,000,001-\$500 million☐ More than \$50 billion

*Consolidated for all Debtors

Debtor PQ Operations, Inc. Case number (if known) _____
Name

- 16. Estimated liabilities**
- | | | |
|--|---|--|
| <input type="checkbox"/> \$0-\$50,000 | <input type="checkbox"/> \$1,000,001-\$10 million | <input type="checkbox"/> \$500,000,001-\$1 billion |
| <input type="checkbox"/> \$50,001-\$100,000 | <input type="checkbox"/> \$10,000,001-\$50 million | <input type="checkbox"/> \$1,000,000,001-\$10 billion |
| *Consolidated for all Debtors <input type="checkbox"/> \$100,001-\$500,000 | <input type="checkbox"/> \$50,000,001-\$100 million | <input type="checkbox"/> \$10,000,000,001-\$50 billion |
| <input type="checkbox"/> \$500,001-\$1 million | <input checked="" type="checkbox"/> \$100,000,001-\$500 million | <input type="checkbox"/> More than \$50 billion |

Request for Relief, Declaration, and Signatures

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

- 17. Declaration and signature of authorized representative of debtor** The debtor requests relief in accordance with the chapter of title 11, United States Code, specified in this petition.

I have been authorized to file this petition on behalf of the debtor.

I have examined the information in this petition and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 5/26/2020
 MM / DD / YYYY

X /s/ Steven J. Fleming Steven J. Fleming
 Signature of authorized representative of debtor Printed name
 Title Chief Restructuring Officer

- 18. Signature of attorney** **X** /s/ Mark D. Collins Date 5/26/2020
 Signature of attorney for debtor MM / DD / YYYY

Mark D. Collins
 Printed name

Richards, Layton & Finger, P.A.
 Firm name

920 North King Street
 Number Street

Wilmington Delaware 19801
 City State ZIP Code

(302) 651-7700 collins@rlf.com
 Contact phone Email address

2981 Delaware
 Bar number State

SCHEDULE 1**Pending Bankruptcy Cases Filed by the Debtor and Affiliates of the Debtor**

On the date hereof, each of the entities listed below (including the debtor in this chapter 11 case, collectively, the “**Debtors**”) filed a voluntary petition for relief under chapter 11 of title 11 of the United States Code in the United States Bankruptcy Court for the District of Delaware. The Debtors have moved for joint administration of their cases with the lead case number assigned to the chapter 11 case of debtor PQ New York, Inc.

1. PQ New York, Inc.
2. 33rd Street Bakery, Inc.
3. Florence Bakery, Inc.
4. LPQ 14th & K Street, Inc.
5. LPQ 205 Bleecker, Inc.
6. LPQ 85 Broad, Inc.
7. LPQ Aventura, Inc.
8. LPQ Cabin John, Inc.
9. LPQ Claremont, Inc.
10. LPQ Coconut Grove, Inc.
11. LPQ Garden City, Inc.
12. LPQ King & Hudson, Inc.
13. LPQ N. Wells St, Inc.
14. LPQ Naperville, Inc.
15. LPQ North Michigan, Inc.
16. LPQ Pasadena, Inc.
17. LPQ Reston, Inc.
18. LPQ Sailboat Pond, Inc.
19. LPQ South End Ave, Inc.
20. LPQ South Gayley, Inc.
21. LPQ South Lasalle, Inc.
22. LPQ Toluca Lake, Inc.
23. LPQ West 55th & 8th St, Inc.
24. LPQ Woodbury, Inc.
25. PQ 17th Street, Inc.
26. PQ 44th & Madison, Inc.
27. PQ 44th Street, Inc.
28. PQ 53rd Street, Inc.
29. PQ 550 Hudson, Inc.
30. PQ 55th & 1st, Inc.
31. PQ 6th & Olive, Inc.
32. PQ 6th Ave., Inc.
33. PQ 8th & Walnut, Inc.
34. PQ 8th Street, Inc.
35. PQ 933 Broadway, Inc.
36. PQ 97th Street, Inc.

37. PQ Alexandria, Inc.
38. PQ Americana, Inc.
39. PQ Bakery, LLC
40. PQ Battery Park, Inc.
41. PQ Bethesda, Inc.
42. PQ Beverly Hills, Inc.
43. PQ Blaine Mansion, Inc.
44. PQ Bleecker, Inc.
45. PQ Brentwood, Inc.
46. PQ Bryant Park, Inc.
47. PQ Calabasas, Inc.
48. PQ Capitol Hill, Inc.
49. PQ Carnegie Hill, Inc.
50. PQ Carroll Square, Inc.
51. PQ Central Park, Inc.
52. PQ Chelsea, Inc.
53. PQ Chevy Chase, Inc.
54. PQ Clarendon, Inc.
55. PQ Culver Plaza, Inc.
56. PQ East 65th St, Inc.
57. PQ East 77th, Inc.
58. PQ East 83rd St, Inc.
59. PQ Encino Bakery, Inc.
60. PQ First Inc.
61. PQ French Market, Inc.
62. PQ Georgetown Inc.
63. PQ Gold Coast, Inc.
64. PQ Granary, Inc.
65. PQ Greenwich, Inc.
66. PQ Harbor Point, Inc.
67. PQ Larchmont, Inc.
68. PQ Lexington, Inc.
69. PQ Lincoln Park, Inc.
70. PQ Lincoln Square, Inc.
71. PQ Manhattan Beach, Inc.
72. PQ Meatpacking District, Inc.
73. PQ Melrose, Inc.
74. PQ Merrifield, Inc.
75. PQ Mineral Springs, Inc.
76. PQ Montague, Inc.
77. PQ Mt. Vernon, Inc.
78. PQ New Canaan, Inc.
79. PQ Newport Beach Bakery, Inc.
80. PQ Operations, Inc.
81. PQ Park & 33rd, Inc.
82. PQ Park Slope, Inc.

83. PQ Robertson, Inc.
84. PQ Rye, Inc.
85. PQ San Vicente, Inc.
86. PQ Santa Monica, Inc.
87. PQ Soho, LLC
88. PQ Spring Valley, Inc.
89. PQ Studio City, Inc.
90. PQ The Village at Topanga, Inc.
91. PQ Tribeca, Inc.
92. PQ Tysons Corner, Inc.
93. PQ UN, Inc.
94. PQ Union Square, Inc.
95. PQ Union Station, Inc.
96. PQ Upper West, Inc.
97. PQ Villa Marina, Inc.
98. PQ Walnut Street, Inc.
99. PQ Wayne, Inc.
100. PQ West 72nd, Inc.
101. PQ West 84th, Inc.
102. PQ Westlake, Inc.
103. PQ Wildwood, Inc.
104. Tuxedo Bakery, Inc.
105. Walnut St. Bakery, Inc.

**RESOLUTIONS ADOPTED BY THE UNANIMOUS WRITTEN
CONSENT OF THE BOARD OF DIRECTORS AND SOLE STOCKHOLDER OF
OF EACH DELAWARE CORPORATION LISTED ON SCHEDULE A**

May 26, 2020

The undersigned, being the Board of Directors (the “**Board**”) and sole stockholder (the “**Sole Shareholder**”) of each Delaware corporation listed on Schedule A (collectively, the “**Company**”), pursuant to Sections 141(f) and 228 of the General Corporation Law of the State of Delaware, DOES HEREBY CONSENT to the adoption of, and DOES HEREBY ADOPT, the following resolutions:

WHEREAS, in the judgment of the Board, it is desirable and in the best interests of the Company, its creditors, and other interested parties that a petition be filed by the Company seeking relief under the provisions of chapter 11 of title 11 of the United States Code (the “**Bankruptcy Code**”) in the United States Bankruptcy Court for the District of Delaware (the “**Chapter 11 Case**”);

WHEREAS, in the judgment of the Sole Shareholder, it is desirable and in the best interests of the Company, its creditors, and other interested parties that a petition be filed by the Company seeking relief under the provisions of chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware (the “**Bankruptcy Court**”);

WHEREAS, in the judgment of the Board, it is desirable and in the best interests of the Company, its creditors, and other interested parties to, in connection with the Chapter 11 Case, engage the law firm of Richards, Layton & Finger, P.A. (“**RL&F**”), as attorneys for the Company in the Chapter 11 Case, subject to any requisite Bankruptcy Court approval;

WHEREAS, in the judgment of the Board, it is desirable and in the best interests of the Company, its creditors, and other interested parties to, in connection with the Chapter 11 Case, engage the firm of PricewaterhouseCoopers LLP (“**PwC**”), to provide the Company with restructuring and interim management services, subject to any requisite Bankruptcy Court approval;

WHEREAS, in the judgment of the Board, it is desirable and in the best interests of the Company, its creditors, and other interested parties to, in connection with the Chapter 11 Case, appoint Steven J. Fleming as its Chief Restructuring Officer (“**CRO**”), subject to any requisite Bankruptcy Court approval;

WHEREAS, in the judgment of the Board, it is desirable and in the best interests of the Company, its creditors, and other interested parties to, in connection with the Chapter 11 Case, engage the firm of Donlin, Recano & Company, Inc. (“**DRC**”), as claims and noticing agent and administrative advisor

for the Company in the Chapter 11 Case, subject to any requisite Bankruptcy Court approval;

WHEREAS, in the judgment of the Board, it is desirable and in the best interests of the Company, its creditors, and other interested parties to, in connection with the Chapter 11 Case, engage the firm of SSG Advisors, LLC (“**SSG**”), as investment banker for the Company in the Chapter 11 Case, subject to any requisite Bankruptcy Court approval;

WHEREAS, in the judgment of the Board, it is desirable and in the best interests of the Company, its creditors, and other interested parties to enter into and perform under that certain Asset Purchase Agreement (the “**APA**”), by and among the Company, certain of its affiliates, and LPQ USA, LLC (the “**Purchaser**”); and

WHEREAS, in the judgment of the Board, debtor-in possession-financing (“**DIP Financing**”) is required in order to administer the Chapter 11 Case and that entry into that certain Senior Secured Superpriority Debtor-in-Possession Credit and Security Agreement (the “**DIP Facility**”) by and among PQ New York, Inc., as borrower, the Company and certain of its affiliates, each as guarantor, and the Purchaser, is desirable and in the best interests of the Company, its creditors, and other interested parties.

NOW THEREFORE BE IT RESOLVED, that the Company shall be, and hereby is, authorized and directed to: (a) file a voluntary petition (the “**Petition**”) for relief under chapter 11 of the Bankruptcy Code in the Bankruptcy Court and (b) perform any and all such acts as are reasonable, advisable, expedient, convenient, proper or necessary to effect the foregoing; and it be further

RESOLVED, that Steven J. Fleming is hereby appointed CRO of the Company; and it be further

RESOLVED, that Steven J. Fleming and each of the other officers of the Company or members of the Board (each individually, an “**Authorized Person**” and collectively, the “**Authorized Persons**”) shall be, and each of them, acting alone, hereby is, authorized and empowered on behalf of and in the name of the Company to: (a) verify and execute the Petition, as well as all other ancillary documents, and file, or cause to be filed with the Bankruptcy Court, the Petition and make or cause to be made, prior to execution thereof, any modifications to the Petition or ancillary documents as any such Authorized Person, in such person’s discretion, deems necessary or desirable to carry out the intent and accomplish the purposes of these resolutions (the approval of which to be conclusively established by the execution thereof by such Authorized Person); (b) verify, execute and file or cause to be filed all petitions, schedules, lists, motions, applications and other papers or documents (including authorization to incur debtor-in-possession indebtedness and to enter into debtor-in-possession loan

agreements and related documents) necessary or desirable in connection with the foregoing; and (c) verify and execute or cause to be executed any and all other documents necessary or appropriate in connection therewith in such form or forms as any such Authorized Person may approve (the approval of which to be conclusively established by the execution thereof by or at the direction of such Authorized Person); and it be further

RESOLVED, that the Authorized Persons of the Company shall be, and each of them, acting alone, hereby is, authorized and empowered to retain, on behalf of the Company: (a) RL&F, as attorneys for the Company; (b) PwC, to provide the Company with restructuring and interim management services; (c) DRC, as claims and noticing agent and administrative advisor for the Company; (d) SSG, as investment banker for the Company; and (e) such additional professionals, including attorneys, accountants, consultants or brokers, in each case as in such person's or persons' judgment may be necessary or desirable in connection with the Chapter 11 Case and other related matters, on such terms as such person or persons shall approve; and it be further

RESOLVED, that the Company shall be, and hereby is, authorized to: (a) enter into the DIP Facility and take all actions necessary and appropriate to obtain DIP Financing according to the terms negotiated by such Authorized Person, including under one or more loan agreements, and to effectuate the foregoing, to enter into such loan agreements, documents, notes, guaranties, security agreements, pledge agreements and all other documents, agreements or instruments related thereto (collectively, the "**Financing Transactions**") as may be deemed necessary or appropriate by such Authorized Person (such approval to be conclusively evidenced by the execution thereof or taking of such action by such Authorized Person); and (b) pay related fees and grant security interests in and liens upon, some, all or substantially all of the Company's assets, as may be deemed necessary by any one or more of the Authorized Persons in connection with such Financing Transactions; and it be further

RESOLVED, that (a) the Company shall be and is authorized to enter into and perform under the APA, pursuant to which the Purchaser will purchase certain assets of the Company and assume certain liabilities of the Company, with such modifications and supplements as may be approved by the Authorized Persons (which approval shall be conclusively evidenced by such person's execution and delivery thereof) (the "**Sale Transaction**") and (b) the Board approves in all respects the form, terms and provisions of the APA and the transactions contemplated thereby, and all ancillary documents related thereto, pursuant to sections 105, 363 and 365 of the Bankruptcy Code, including any motions filed with the Bankruptcy Court seeking approval of the Sale Transaction; and it be further

RESOLVED, that in addition to the specific authorizations heretofore conferred upon the Authorized Persons, each of the Authorized Persons or their designees shall be, and each of them, acting alone, hereby is, authorized, directed and empowered, in the name of and on behalf of the Company, to take or cause to be taken any and all such further actions, to execute and deliver any and all such agreements, certificates, instruments and other documents and to pay all expenses, including filing fees, in each case as in such Authorized Person's or Authorized Persons' judgment shall be necessary or desirable in order to fully carry out the intent and accomplish the purposes of the resolutions adopted herein; and it be further

RESOLVED, that any and all acts taken and any and all certificates, instruments, agreements or other documents executed for or on behalf of the Company by any Authorized Person prior to the adoption of the foregoing resolutions with regard to any of the transactions, actions, certificates, instruments, agreements or other documents authorized or approved by the foregoing resolutions be, and they hereby are, ratified, confirmed, adopted and approved.

This Unanimous Written Consent may be executed in one or more counterparts.

[Signature page follows]

IN WITNESS WHEREOF, the undersigned, being all of the members of the Board and the Sole Shareholder, have executed this Unanimous Written Consent as of the date first set forth above.

BOARD:

DocuSigned by:

A blue ink signature of Bruce Revzin, written in a cursive style.

170607E275EE4A2...
Name: Bruce Revzin

Title: Director

SOLE SHAREHOLDER:

PQ New York, Inc., a Delaware corporation

DocuSigned by:

A blue ink signature of Bruce Revzin, written in a cursive style.

170607E275EE4A2...
Name: Bruce Revzin

Title: Director

SCHEDULE A

33rd Street Bakery, Inc.
Florence Bakery, Inc.
LPQ 14th & K Street, Inc.
LPQ 205 Bleecker, Inc.
LPQ 85 Broad, Inc.
LPQ Aventura, Inc.
LPQ Cabin John, Inc.
LPQ Coconut Grove, Inc.
LPQ Garden City, Inc.
LPQ King & Hudson, Inc.
LPQ N. Wells St, Inc.
LPQ Naperville, Inc.
LPQ North Michigan, Inc.
LPQ Reston, Inc.
LPQ Sailboat Pond, Inc.
LPQ South End Ave, Inc.
LPQ South Gayley, Inc.
LPQ South Lasalle, Inc.
LPQ Toluca Lake, Inc.
LPQ West 55th & 8th St, Inc.
LPQ Woodbury, Inc.
PQ 17th Street, Inc.
PQ 6th & Olive, Inc.
PQ 8th & Walnut, Inc.
PQ 8th Street, Inc.
PQ Alexandria, Inc.
PQ Americana, Inc.
PQ Bethesda, Inc.
PQ Beverly Hills, Inc.
PQ Blaine Mansion, Inc.
PQ Brentwood, Inc.
PQ Calabasas, Inc.
PQ Capitol Hill, Inc.
PQ Carroll Square, Inc.
PQ Central Park, Inc.
PQ Chevy Chase, Inc.
PQ Clarendon, Inc.
PQ Culver Plaza, Inc.
PQ Encino Bakery, Inc.
PQ First Inc.
PQ French Market, Inc.
PQ Gold Coast, Inc.
PQ Granary, Inc.
PQ Greenwich, Inc.

PQ Harbor Point, Inc.
PQ Lexington, Inc
PQ Lincoln Park, Inc.
PQ Melrose, Inc.
PQ Merrifield, Inc.
PQ Mt. Vernon, Inc.
PQ New Canaan, Inc.
PQ Newport Beach Bakery, Inc.
PQ Operations, Inc.
PQ Santa Monica, Inc.
PQ Spring Valley, Inc.
PQ The Village at Topanga, Inc.
PQ Tysons Corner, Inc.
PQ Union Station, Inc.
PQ Villa Marina, Inc.
PQ Walnut Street, Inc.
PQ Wayne, Inc.
PQ West 72nd, Inc.
PQ Westlake, Inc.
PQ Wildwood, Inc.
Tuxedo Bakery, Inc.
Walnut St. Bakery, Inc.

Fill in this information to identify the case:

Debtor name: PQ Operations, Inc.
 United States Bankruptcy Court for the: District of Delaware (State)
 Case number (If known): _____

☒ Check if this is an amended filing

Official Form 204

Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders

12/15

A list of creditors holding the 20 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an insider, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 20 largest unsecured claims.

	Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
1	PQ Licensing, SA Rue des Colonies 11 1000 Brussels, Belgium	Gabrielle Molinier +32 2 545 75 57 gabrielle.molinier@lepainquotidien.com	Intercompany				\$69,163,755
2	LEESAM REALTY, INC. 19 Woodland Dr. Rye Brook, NY 10573	David Swerdloff 914-439-7767 dswerdloff@gmail.com	Lease	D			\$469,732
3	US Foods Inc 9399 W Higgins Road Suite 500 Rosemont, IL 60018	Jim H McCain 480-766-5116 Ext. 0000 NationalAR.Shared@usfoods.com	Vendor				\$333,478
4	IMPERIAL BAG & PAPER CO., INC 255 ROUTE 1&9 Jersey City, NJ 07306	Larry Schneider 877-477-7427 Ext. 0000 lschneider@imperialbag.com	Vendor				\$295,799

Name of creditor and complete mailing address, including zip code		Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
5	HAVI LOGISTICS Lammerdries-Oost 32 2250 Olen, Belgium	Kelly Van de Poel +32 14 25 81 11 Kelly.VanDePoel@havi.com	Vendor				\$261,379
6	NATURE'S PRODUCE 3305 Bandini Blvd PO Box 58366 Vernon, CA 90058	Mike Gatchalian 323-235-4343 Ext. 0000 mikeg@naturesproduce.com	Vendor				\$248,525
7	ORGANIC VALLEY One Organic Way LaFarge, WI 54639	Nathan Sullivan 608-625-2602 nathan.sullivan@organicvalley.coop	Vendor				\$212,050
8	CUISINE SOLUTIONS PO BOX 79525 Baltimore, MD 21279-0525	Donatella Vilgrain 703-270-2900 Ext. 0000 dvilgrain@cuisinesolutions.com	Vendor				\$184,772
9	GTT COMMUNICATION PO BOX 842630 Dallas, TX 75284-2630	Alison Harris 214-972-0273 Alison.Harris@gtt.net	Vendor				\$183,790
10	BADGER & WINTERS GROUP, INC 49 W 23RD ST, 10TH FL New York, NY 10010	Jana Perzylo 212-533-3222 jperzylo@badgerandwinters.com	Vendor				\$151,500
11	CON EDISON JAF STATION PO BOX 1702 New York, NY 10116-1702	800-752-6633 ConEd-bill@emailconed.com	Utility				\$149,581
12	TESTA PRODUCE INC PO BOX 87618 DEPT 10222 Chicago, IL 60680-0618	Donna M. Langlois 312-455-0078 Ext. 0000 ar@testaproduce.com	Vendor				\$134,628
13	L'Atelier Du Pain Pamelstraat Oost 430 B – 9400 Ninove, Belgium	Imelda Van Den Steen +32 5 451 59 10 imelda@latelierdupain.be	Vendor				\$131,374
14	CHEFS WAREHOUSE PO BOX 30943 New York, NY 10087-0944	Tony Calderone 786-618-0623 Ext. 0000 TCalderone@chefswarehouse.com	Vendor				\$123,850
15	LECOQ CUISINE CORP. 35 UNION AVENUE Bridgeport, CT 06607	Ming Chin Yiong 203-334-1010 Ext. 0000 accounting@lecoqcuisine.com	Vendor				\$117,306
16	EVOLUTION FRESH, INC. PO BOX 74008000 Chicago, IL 60674-8000	Kay McCoy 206-318-1604 Ext. 0000 EFAR@evolutionfresh.com	Vendor				\$95,896

Name of creditor and complete mailing address, including zip code		Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
17	White Coffee Corporation 18-35 38th Street Long Island City, NY 11105	Carlos Nazario 718-204-7900 Ext. 0126 CNazario@WhiteCoffee.com	Vendor				\$95,000
18	KETTLE CUISINE 330 LYNNWAY Lynn, MA 01901	Jenny Mabon-Spiers 617-409-1115 jspiers@kettlecuisine.com	Vendor				\$93,564
19	CATSMO LLC 25 MYERS ROAD Wallkill, NY 12589	Renate Glyttov 845-895-2296 renate@solexcatsmo.com	Vendor				\$90,320
20	LORENZO FOOD GROUP, INC 196 Coolidge Ave Englewood, NJ 07631	John Ohnkeanna 201-868-9088 johnkeanna@lorenzofoodgroup.com	Vendor				\$87,041

Fill in this information to identify the case:

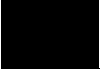
Debtor name: PQ Operations, Inc.
 United States Bankruptcy Court for the: District of Delaware (State)
 Case number (If known): _____

Official Form 202**Declaration Under Penalty of Perjury for Non-Individual Debtors**

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING – Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

 Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☐ Schedule A/B: Assets—Real and Personal Property (Official Form 206A/B)
- ☐ Schedule D: Creditors Who Have Claims Secured by Property (Official Form 206D)
- ☐ Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)
- ☐ Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G)
- ☐ Schedule H: Codebtors (Official Form 206H)
- ☐ Summary of Assets and Liabilities for Non-Individuals (Official Form 206Sum)
- ☐ Amended Schedule _____
- ☒ Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders (Official Form 204)
- ☐ Other document that requires a declaration _____

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 5/26/2020
 MM / DD / YYYY

X /s/ Steven J. Fleming
 Signature of individual signing on behalf of debtor
Steven J. Fleming
 Printed name
Chief Restructuring Officer
 Position or relationship to debtor

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

<i>In re:</i> PQ OPERATIONS, INC., <div style="text-align: center;">Debtor.</div>	X : : : : : X	Chapter 11 Case No. 20—_____ () (Joint Administration Requested)
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STATEMENT OF CORPORATE OWNERSHIP

Pursuant to rules 1007(a)(1) and 7007.1 of the Federal Rules of Bankruptcy Procedure, the above-captioned debtor and debtor in possession (the “**Debtor**”) respectfully represents as follows:

- PQ New York, Inc. (“**PQNY**”) owns 100% of the equity interests of the Debtor
- PQ Licensing S.A. (“**PQL**”) owns 100% of the equity interests of PQNY.
- Puccini SCA owns 43.5% of the equity interests in PQL.
- S.A. Compagnie Centrale owns 18.2% of the equity interests in PQL.
- Services Development Management NV (“**SDM**”) owns 13.9% of the equity interests in PQL.
- AMITEX, NV owns 11% of the equity interests in PQL.
- Emiel Lathouwers owns 99.9% of the equity interests in SDM
- Bart Van Vooren owns 100% of the equity interests in AMITEX, NV

Fill in this information to identify the case:

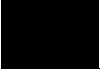
Debtor name: PQ Operations, Inc.
 United States Bankruptcy Court for the: District of Delaware (State)
 Case number (If known): _____

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 Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☐ Schedule A/B: Assets—Real and Personal Property (Official Form 206A/B)
- ☐ Schedule D: Creditors Who Have Claims Secured by Property (Official Form 206D)
- ☐ Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)
- ☐ Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G)
- ☐ Schedule H: Codebtors (Official Form 206H)
- ☐ Summary of Assets and Liabilities for Non-Individuals (Official Form 206Sum)
- ☐ Amended Schedule _____
- ☐ Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders (Official Form 204)
- ☒ Other document that requires a declaration **Statement of Corporate Ownership**

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 5/26/2020
 MM / DD / YYYY

X /s/ Steven J. Fleming
 Signature of individual signing on behalf of debtor
Steven J. Fleming
 Printed name
Chief Restructuring Officer
 Position or relationship to debtor

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

<i>In re:</i> PQ OPERATIONS, INC., <p style="text-align: center;">Debtor.</p>	X : : : : : X	Chapter 11 Case No. 20—_____ () (Joint Administration Requested)
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LIST OF EQUITY HOLDERS¹

Pursuant to rule 1007(a)(3) of the Federal Rules of Bankruptcy Procedure, the following identifies all holders having a direct ownership interest in the above-captioned debtor and debtor in possession:

Name and Last Known Address or Place of Business of Holder	Kind/Class of Interest	Percentage of Interests Held
PQ New York, Inc. 50 West Broad Street, 12th Floor New York, New York 10004	Common Stock	100%

¹ This list serves as the disclosure required to be made by the debtor pursuant to rule 1007 of the Federal Rules of Bankruptcy Procedure. All equity positions listed are as of the date of commencement of the chapter 11 case.

Fill in this information to identify the case:

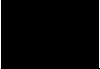
Debtor name: PQ Operations, Inc.
 United States Bankruptcy Court for the: District of Delaware (State)
 Case number (If known): _____

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 Declaration and signature

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I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☐ Schedule A/B: Assets—Real and Personal Property (Official Form 206A/B)
- ☐ Schedule D: Creditors Who Have Claims Secured by Property (Official Form 206D)
- ☐ Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)
- ☐ Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G)
- ☐ Schedule H: Codebtors (Official Form 206H)
- ☐ Summary of Assets and Liabilities for Non-Individuals (Official Form 206Sum)
- ☐ Amended Schedule _____
- ☐ Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders (Official Form 204)
- ☒ Other document that requires a declaration List of Equity Holders

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 5/26/2020
 MM / DD / YYYY

X /s/ Steven J. Fleming
 Signature of individual signing on behalf of debtor
Steven J. Fleming
 Printed name
Chief Restructuring Officer
 Position or relationship to debtor